Climate Related Financial Disclosures

These disclosures are made in accordance with the Companies and Limited Liability Partnerships Climate-related Financial Disclosure Regulations 2022. We recognise the significant impact of climate change on the environment, our business and our communities and the importance of both mitigating the risks and building resilience. We are conscious of the critical role the energy sector plays in driving the transition to net zero emissions and are focused on the opportunity to evolve our business, products and services to accelerate this transition.

Governance and risk management

Oversight and management of climate-related opportunities and risks

Aggreko's Operational Board has collective responsibility for the oversight of climate-related opportunities and risks. The Sustainability Committee is a sub-committee of the Operational Board. The Sustainability Committee meets three times each year to review progress against our sustainability priorities. During 2024, the Operational Board reviewed the environmental performance of the business including progress against our target to achieve net zero emissions from our facilities and operations by 2035 (Scope 1 and 2), and to reduce the emissions intensity of our energy solutions by 30% by 2030 (Scope 3); reviewed and approved our external disclosures including our first Sustainability Report and oversaw the implementation of tools designed to share insights with customers on carbon emissions and opportunities to reduce the climate impact of their energy solutions.

The Executive Sustainability Steering Committee, chaired by the CEO also met quarterly in 2024 to oversee the implementation of our decarbonisation strategy, guide our approach to climate related opportunities and risks, and monitor the overall sustainability performance of the business. The Executive Sustainability Steering Committee updates the Board on progress against key priorities and any emerging risks.

The Group General Counsel is the member of the Executive team with overall responsibility for climate related opportunities and risks and is supported by the Director of Sustainability and Compliance who coordinates Aggreko's sustainability framework. The Group General Counsel reports to the Chief Executive Officer.

The Director of Sustainability and Compliance is supported by a Sustainability leadership team which includes Sustainability resources embedded within each region. Each region has a Sustainability manager. The regional Sustainability managers report directly to the Regional Managing Director and are part of the regional management team.

The Sustainability Working Group is made up of the Sustainability leadership team. The Working Group designs and implements the decarbonisation strategy across the business. The Sustainability Working Group meets monthly to track progress.

Climate opportunities and risks are embedded within Aggreko's strategic decision-making processes. This includes decisions relating to the products we develop to serve our customers, the commercial and operational decisions relating to the energy solutions we deliver, the suppliers we engage across the business and the training and development programmes we put in place for our people. Climate related opportunities and risks are considered when setting the financial budgets, approving capital and operational expenditure, setting business plans and reviewing business performance. Climate opportunities and risks are also considered as part of acquisitions and divestitures.

Performance against our decarbonisation goals is reviewed with each regional team as part of the quarterly business reviews.

Climate related risks are monitored as a standalone risk in the Group's register of principal risks. These risks are reviewed bi-annually considering the potential impact and likelihood of climate-related risks. Climate related risks are assessed at a group level in consultation with the regional management teams who are asked to consider physical and transition climate risk events that might prevent the Group from delivering its strategic plan. This assessment is

conducted on a qualitative basis considering risk scenarios. Any climate related risks considered to present an immediate risk that might prevent the Group from delivering its strategic plan are escalated to the Operational Board. Any actions required to mitigate or control climate related risks and opportunities are tracked in the Risk Event and Assurance Database as part of the wider Group risk management process, prioritised according to the potential financial impact of the risk.

Strategy
During 2023, we conducted a qualitative review of climate related opportunities and risks across the whole business, with support from external specialist consultants, assessing both the physical and transition opportunities and risks for our business. This risk assessment was reviewed again during 2024 reflecting on internal and external factors impacting the business. There were no material changes to the risks and opportunities identified in the 2023 review.

Physical risks
Physical risks refer to the direct impacts of climate change on Aggreko's assets, operations, and supply chain from acute climate events such as extreme heat or cold, wildfires, extreme rainfall, flooding, storms, landslides and water stress as well as the impacts of more chronic and long-term changes such as rising sea levels and a global increase in average temperatures.

We have assessed the physical risks at Aggreko's major operating sites under two climate scenarios:

- A low emissions scenario that keeps global warming below 2°'C warming from pre-industrial levels, with net zero emissions achieved by 2050; and
- A high emissions scenario that sees emissions triple and global warming exceeding 3.8°C by 2100

Transition opportunities and risks
Transition opportunities and risks refer to the potential impacts of a low carbon transition on the demand for our products and services, the impacts of policy and regulation on our products and services and the impact of carbon pricing on our operating costs and the operating costs of our customers.

The energy transition has a significant impact on energy markets and demand, providing both opportunities and risks for Aggreko. Climate considerations will increasingly affect policy, stakeholder expectations and access to financial capital, as well as fuel choices, availability and costs. The demand for electricity is expected to continue to increase driven by a regulatory focus on lower emissions and electrification, putting pressure on energy infrastructure. In addition, demand for additional balancing solutions will grow to address increasing intermittency challenges as the share of electricity derived from renewable energy sources continues to grow. These global trends present potential for a significant increase in demand for Aggreko's services.

We assessed transition opportunities and risks under two climate scenarios:

- A high carbon world, with limited climate policy, leading to an increase in average global temperature above 3°C by 2100; and
- A net zero world by 2050 where warming is limited to 1.5°C driven by the implementation of ambitious climate policies and regulation globally.

We considered potential physical and transition impacts over three time horizons: short term (2020-30), medium term (2030-40) and long term (2040-50). These time horizons were selected to reflect our asset lifecycle and the pace at which the identified potential physical and transition risks and opportunities are likely to develop.

The scenario analysis is a useful exercise for the business. It enables us to understand where there are potential risks posed to our business as a result of climate impact but also reinforces the significant opportunity that the energy transition presents for Aggreko. Aggreko's energy solutions will play a key part in the emissions reduction and energy transition strategies of our customers. While we face potential transition and physical risks, our scenario analysis

indicates that revenue opportunities could meaningfully exceed the operational risks identified. This analysis informs our strategic decision-making.

● Low risk ● Medium risk ● High risk ● Opportunity ● High opportunity

	Opportunity/Risk	Potential Impact	Commentary	Higher Warming/Current Policy Scenario			Lower Warming/Increased Regulation Scenario		
				Short term	Med term	Long term	Short term	Med term	Long term
Electrification increases and grid infrastructure comes under pressure	Transition opportunity	Increasing electrification leads to increase in electricity demand putting pressure on existing grid infrastructure. Grid connection times extend, and grid capacity is unable to meet demand.	There has been an increased demand for Aggreko's products and services both from utilities requiring balancing solutions and from businesses requiring interim and resilience solutions as a result of grid capacity constraints. We anticipate this demand to continue to grow globally as electrification accelerates and existing grid infrastructure is unable to sustain demand.	●	●	●	●	●	●
Renewable generation increases, requiring balancing solutions to ensure energy resilience	Transition opportunity	Increasing share of renewable generation sources increases demand for flexible intermittency solutions.	There has been an increased demand for Aggreko's products and services both from utilities requiring balancing solutions and from businesses requiring resilience solutions. We anticipate this demand to continue to grow globally as renewable generation increases requiring balancing solutions to maintain system resilience.	●	●	●	●	●	●
Policy driven shift towards low carbon technology	Transition opportunity	A significant policy shift towards a low carbon economy increases demand for hybrid energy solutions with full traceability of energy sources.	There has been an increased demand for Aggreko's hybrid energy solutions and low carbon technologies including battery energy storage systems, solar, wind and HVAC, this is driven in part by anticipated policy shifts. We anticipate this demand to continue to grow globally as	●	●	●	●	●	●

	Opportunity/Risk	Potential Impact	Commentary	Higher Warming/Current Policy Scenario			Lower Warming/Increased Regulation Scenario		
				Short term	Med term	Long term	Short term	Med term	Long term
			national policies promote and incentivise adoption of low carbon technology.						
Policy driven shift towards renewable fuels	Transition opportunity	A significant policy shift influencing the price of low carbon fuels accelerates adoption of alternative lower carbon fuels such as renewable diesel.	There is expected to be increased demand for Aggreko's energy solutions, which are compatible with drop in low carbon fuels. The growth in production of low carbon fuels and reduction in demand as road transport electrifies is expected to provide a surplus of renewable fuels for use in energy solutions. There has been an increased adoption of low carbon fuels as availability increases and pricing has become more competitive against standard fuels in some regions.	●	●	●	●	●	●
Policy driven shift to reduce flaring/venting	Transition opportunity	A significant policy shift requiring oil and gas producers to decarbonise operations with a particular focus on flaring and venting increases demand for flare to energy solutions.	There is expected to be increased demand for Aggreko's gas solutions to enable waste gases to be captured and utilised displacing other energy sources.	●	●	●	●	●	●
Alternative fuel supply chain constraints	Transition risk	Increased demand for lower carbon fuels creates supply chain constraints. If lower carbon fuels cannot be sourced this could leave the traditional diesel fleet at risk of lower demand.	Aggreko's diesel fleet is compatible with and can be switched to alternative lower carbon drop in fuels like renewable diesel. Renewable diesel supply is expected to exceed demand as road transport electrifies and as additional supplies are produced as a	●●	●●	●●	●●	●●	●●

	Opportunity/Risk	Potential Impact	Commentary	Higher Warming/Current Policy Scenario			Lower Warming/Increased Regulation Scenario		
				Short term	Med term	Long term	Short term	Med term	Long term
			byproduct of renewable aviation fuel. Some regions may be subject to higher transportation costs, which could impact demand. However, this is mitigated by growth in gas demand in these regions. There has been an increased adoption of low carbon fuels as availability increases and pricing has become more competitive against standard fuels in some regions.						
Revenue risk from a ban on fossil diesel	Transition risk	A significant policy shift towards a low carbon economy resulting in a ban on fossil diesel could leave the traditional diesel fleet at risk of lower demand/obsolescence.	Aggreko's diesel fleet is compatible with and can be switched to alternative lower carbon drop in fuels like renewable diesel. Renewable diesel supply is expected to exceed demand as road transport electrifies and as additional supplies are produced as a byproduct of renewable aviation fuel. Some regions may be subject to higher transportation costs, which could impact demand. However, this is mitigated by growth in gas demand in these regions. Any surplus diesel fleet impacted in these regions can be relocated to regions with continued demand for diesel fleet operating on renewable diesel.	●	●	●	●●	●●	●●

	Opportunity/Risk	Potential Impact	Commentary	Higher Warming/Current Policy Scenario			Lower Warming/Increased Regulation Scenario		
				Short term	Med term	Long term	Short term	Med term	Long term
Policy driven shift away from traditional refrigerants	Transition risk	A significant policy shift towards a restriction on the use of high Global Warming Potential (GWP) refrigerants could lead to increased investment to replace or retrofit existing cooling equipment with lower impact refrigerants.	This risk is likely to be a location specific risk and is mitigated by Aggreko's global footprint and technology roadmap where Aggreko is transitioning cooling equipment to alternative refrigerants as new technology becomes available.	●	●	●	●	●	●
Increased operational costs in the supply chain	Transition risk	As third party logistics providers invest in alternative technologies such as electrifying vehicle fleets and new marine vessel types, these investment costs will increase operational costs in the supply chain.	This risk will be mitigated in part by Aggreko's scale and purchasing power and will be absorbed across the whole value chain.	●	●	●	●	●	●
Supply chain constraints	Transition risk	Increased demand for lower carbon energy products, such as BESS, solar and wind products, creates supply chain constraints. If products cannot be sourced this could limit growth opportunity.	This risk is mitigated in part by Aggreko's global footprint and diverse supply chain. Aggreko is product agnostic and works with a range of suppliers globally to introduce products into our fleet.	●	●	●	●	●	●
Extreme heat drives demand for cooling equipment	Physical opportunity	Extreme heat events drive increased demand for cooling services, including rental of air conditioners and industrial chillers.	There has been an increased demand for temperature control equipment and associated energy services to ensure resilience of customer's operations. This demand is expected to increase as extreme heat events become more frequent and prolonged.	●	●	●	●	●	●
Extreme heat adversely impacts transmission and distribution lines putting	Physical opportunity	Extreme heat reduces capacity of grid infrastructure increasing demand for flexible intermittency solutions.	There is expected to be increased demand for Aggreko's products and services both from utilities requiring balancing solutions and	●	●	●	●	●	●

	Opportunity/Risk	Potential Impact	Commentary	Higher Warming/Current Policy Scenario			Lower Warming/Increased Regulation Scenario		
				Short term	Med term	Long term	Short term	Med term	Long term
strain on grid infrastructure			from businesses requiring interim and resilience solutions. This demand is expected to increase as extreme heat events become more frequent and prolonged.						
Extreme weather events damage energy infrastructure	Physical opportunity	Extreme weather events drive increased demand for interim energy solutions as energy infrastructure sustains weather related damage.	There is expected to be increased demand for Aggreko's products and services both from utilities requiring balancing solutions and from businesses requiring interim and resilience solutions. This demand is expected to increase as extreme weather events become more frequent.	●	●	●	●	●	●
Operating impacts from high heat	Physical risk	Extreme heat events may increase costs to meet higher cooling demands, and to maintain optimum working conditions for site personnel. Extreme heat may also cause heat-sensitive assets or mechanical processes to operate at lower efficiency. Assets may also sustain heat-related damage or experience a reduced lifespan. These factors could increase repair or replacement costs and may reduce site productivity.	This risk is likely to be a location specific risk and is mitigated by product designs that are integrated into equipment to enable the equipment to operate globally adapting to climate variances. Asset performance commitments are risk assessed factoring in climatic impacts specific to the project, which enables Aggreko to mitigate exposure to commercial risks associated with asset performance.	●	●	●	●	●	●
Asset damage from extreme weather events	Physical risk	Extreme weather events may damage assets at Aggreko facilities or on customer sites, which could require increased expenditure to repair or replace	This is likely to be a location specific risk and is mitigated as Aggreko's assets are spread globally with limited concentration in any single	●	●	●	●	●	●

	Opportunity/Risk	Potential Impact	Commentary	Higher Warming/Current Policy Scenario			Lower Warming/Increased Regulation Scenario		
				Short term	Med term	Long term	Short term	Med term	Long term
		damaged assets and/or infrastructure and result in operational downtime.	location. The impact to our assets as a result of extreme weather events has been very limited to date.						
Extreme weather events cause supply chain delays	Physical risk	Extreme weather events may damage assets at supplier facilities and result in delays in receiving new products/parts.	This is likely to be a location specific risk and is mitigated as Aggreko's supply chain is spread globally with limited concentration with any single supplier. The impact to our supply chain as a result of extreme weather events has been very limited to date.	●	●	●	●	●	●

Outcome of the physical and transitional risk assessments

The scenario analysis highlights that the energy transition presents significant opportunity for Aggreko. Aggreko's energy solutions will play a key part in the emissions reduction and energy transition strategies of our customers. While we face potential transition and physical risks, these risks are being monitored and mitigated and the revenue opportunities could meaningfully exceed any operational risks.

Monitoring our progress – metrics and targets

To respond to the identified climate risks and opportunities, we are taking Group wide actions, and have committed to:

- reduce the Scope 1 and 2 emissions from our facilities and operations to net zero by 2035; and
- reduce the emissions intensity of our energy solutions by 30% by 2030.

We have reported our progress against these targets in our Greenhouse Gas Report.

We monitor and report our greenhouse gas (GHG) emissions in accordance with the GHG Protocol Corporate Accounting and Reporting Standard (revised edition), using the market-based scope 2 calculation method, together with the latest emission factors from recognised public sources. We also track and monitor our energy consumption. These metrics are detailed in our Greenhouse Gas Report.

We monitor the carbon footprint of our facilities and operations including tracking energy efficiency, vehicle mileage, company vehicle composition, recycling rates, business travel and transportation and logistics. We also monitor our fleet composition, emissions from our customer solutions and the emissions intensity of our energy solutions as we seek to support customers to reduce their environmental impact.

We also track and monitor the revenue derived from projects which support the energy transition, which enables tracking of the scale at which the climate related opportunities and potential risks are emerging.

Please also refer to http://www.aggreko.com/en-gb/about-us/energising-change for more information on how we are decarbonising our business, reducing our exposure to transition risks and unlocking opportunities to continue to grow our business as we support the energy transition.

Approved by the Board and signed on its behalf by:

Maxime Jacqz Director
Hassan ElGazzar, Director

8 April 2025